1 Will the Budget at a Glance be available, at least on the website, in other website, in other languages? 2 Can we see the lists of the items that were FY 2022 one-time reductions and FY 2022 continuing initiatives that were not included in the FY 2022 continuing initiatives that were not included in the FY 2023 budget? 3 Would if be possible to have a summary chart of all school-based vs. non-school based positions in the FY 2023 budget? 4 In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD). 5 What happened to the Partnerships Coordinator role? It's not even included in the Isting of frozen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11, \$110K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 11, \$110K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will exhow which of our schools are Title I? (p.395) 10 Title IV. Part A: \$190K. Very general description of what it can be used for. How are we spending It? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DiBELS as our primary screene? Would it behove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 PETES realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were real	#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
2. Can we see the lists of the items that were FY 2022 one-time reductions land FY 2022 continuing initiatives that were not included in the FY 2023 budget? 3. Would it be possible to have a summary chart of all school-based vs. non-school based positions in the FY 2023 budget? 4. In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) 5. What happened to the Partnerships Coordinator role? It's not even included in the listing of fozen/deferred positions on p.65. 6. Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) 7. "SOL remediation efforts of schools*—what is this? (p.4 of ZBBD, Task 18; \$100K) 8. Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.394) 9. Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10. Title IV. Part A: \$190K. Very general description of what it can be used for… How are we spending It? (p.396) 11. State fund for Early Reading Intervention has gone up (in GoV's proposed budget) considerably, to \$512K. It is title to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screene? Would it behoove us to choose one in order to reduce the amount of time students spendin I testing? (p.403) 12. 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13. For the proposed reduction in HS class sizes by 1. Would	1	Will the Budget at a Glance be available, at least	Finance	2/24/2022	3/2/2022	3/4/2022
2022 one-time reductions and FY 2022 continuing initiatives that were not included in the FY 2023 budget? 3 Would it be possible to have a summary chart of all school-based vs. non-school based positions in the FY 2023 budget? 4 In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) 5 What happened to the Partnerships Coordinator role? It's not even included in the listing of frozen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) 7 *SOL remediation efforts of schools*—what is this? (p.4 of ZBBD, Task 18, \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, bow will we know which of our schools are Title I? (p.395) 10 Title IV, Part A; \$190K. Very general description of what it can be used for How are we spending It? (p.395) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is title to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high Finance		on the website, in other languages?				
continuing initiatives that were not included in the FY 2023 budget? 3 Would it be possible to have a summary chart of all school-based vs. non-school based positions in the FY 2023 budget? 4 In the ZBBD, there was a requested increase for Management of the Office of Academics of S996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) 5 What happened to the Partnerships Coordinator role? It's not even included in the listing of forzen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18; \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.396) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screene? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.2403) 12 2 FTEs realigned from Welcome Center to Chief Academics Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high	2		Finance	2/24/2022	3/7/2022	3/11/2022
FY 2023 budget? 3 Would it be possible to have a summary chart of all school-based vs. non-school based positions in the FY 2022 budget? 4 In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) 5 What happened to the Partnerships Coordinator role? It's not even included in the listing of frozen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11, \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 11, \$170K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.384) 9 Larger than APS, but. Title I: without FARMs, how will we know which of our schools are Title 1? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is lied to PALs. Does that present us with any issues since we are moving from PALs to DIBLES as our primary screener? Would it behove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academics / (p.288) 13 For the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high						
Would it be possible to have a summary chart of all school-based vs. non-school based positions in the FY 2023 budget? In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) What happened to the Partnerships Coordinator role? It's not even included in the listing of forzen/deferred positions on p.65.						
all school-based vs. non-school based positions in the FY 2023 budget? In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carrierd forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) What happened to the Partnerships Coordinator role? It's not even included in the listing of fozen/deferred positions on p.65. Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) To Sol. remediation efforts of schools'—what is this? (p.4 of ZBBD, Task 11; \$170K) Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title 12 (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K It is title to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behove us to choose one in order to reduce the amount of time students spend in testing? (p.403) Zer TES realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Finance	2		Fig. 2.2.2	0/04/0000	2/7/2022	2/44/2022
in the FY 2023 budget? 4 In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) 5 What happened to the Partnerships Coordinator role? It's not even included in the listing of forzen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11, \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 11, \$170K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, now will we know which of our schools are Title 17 (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512Kl. It is tied to PALs. Does that present us with any issues since we are moving from PALS to IDIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high Finance	3		Finance	2/24/2022	3/1/2022	3/11/2022
In the ZBBD, there was a requested increase for Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD)						
Management of the Office of Academics of \$996K. What, if any, of this carried forward into the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p. 4 of ZBBD) and the Isiting of frozen/deferred positions on p. 65. What happened to the Partnerships Coordinator role? It's not even included in the Isiting of frozen/deferred positions on p. 65. Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it idin't align with structured literacy? (p. 4 of ZBBD, Task 11; \$170K) literacy? (p. 4 of ZBBD, Task 11; \$170K) literacy? (p. 4 of ZBBD, Task 18; \$100K) Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title 17 (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending if? (p.396) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending if? (p.396) State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) For the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high	4		Academics	3/7/2022	3/15/2022	3/18/2022
the Superintendent's Proposed Budget and can you share more about why the additional amount was requested? (p.4 of ZBBD) 5 What happened to the Partnerships Coordinator role? It's not even included in the listing of frozen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase of ra year and spend that money on something else, if we are not going to open the planetarium next year? (p.384) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by f. Would it make more sense to revise the high					0,10,20	
you share more about why the additional amount was requested? (p.4 of ZBBD) 5 What happened to the Partnerships Coordinator role? It's not even included in the listing of frozen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11, \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 11, \$170K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
was requested? (p.4 of ZBBD) What happened to the Partnerships Coordinator role? It's not even included in the listing of frozen/deferred positions on p.65. Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18; \$100K) Planetarium: The School Board just approved \$20K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title 17 (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) Z FTES realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) For the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high Finance						
5 What happened to the Partnerships Coordinator role? It's not even included in the listing of frozen/deferred positions on p.65. 6 Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11,\$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 11,\$170K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMS, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
role? It's not even included in the listing of frozen/deferred positions on p.65. Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) Planetarium: The School Board just approved \$220K in the FY2 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396). State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) State For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Finance		Was requested? (p.4 of ZBBD)	Acadomica	2/7/2022	2/45/2022	2/49/2022
frozen/deferred positions on p.65. Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) Zerts realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high	5		Academics	3/1/2022	3/13/2022	3/10/2022
Reading Recovery and Mastery Connect Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title 1? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Academics/ Finance Academics/ 3/7/2022 3/15/2022 3/18/2022 3/18/2022 3/18/2022 3/18/2022 3/18/2022 3/18/2022 3/18/2022 3/18/2022						
Assessment System: What is MCAS, and I thought we weren't using Reading Recovery anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending if? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is ided to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Finance	6		Academics	3/7/2022	3/15/2022	3/18/2022
anymore because it didn't align with structured literacy? (p.4 of ZBBD, Task 11; \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high 14 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high		Assessment System: What is MCAS, and I				
literacy? (p.4 of ZBBD, Task 11; \$170K) 7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 0 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending It? (p.396) 0 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Finance 3/7/2022 3/22/2022 3/25/2022 3/						
7 "SOL remediation efforts of schools"—what is this? (p.4 of ZBBD, Task 18, \$100K) 8 Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
this? (p. 4 of ZBBD, Task 18, \$100K) Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) To the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high For the proposed reduction in HS class sizes by 1. Would it make more sense to revise the high Academics 3/7/2022 3/15/2022 3/12/2022 3/25/2022	7		Acadomica	2/7/2022	2/14/2022	2/49/2022
Planetarium: The School Board just approved \$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 2 FTE's realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) To be proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Finance S/17/2022 3/15/2022 3/25/2022 3	,		Academics	3/1/2022	3/14/2022	3/10/2022
\$220K in the FY21 closeout to purchase a new projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high	8		Academics	3/7/2022	3/15/2022	3/18/2022
projector. Why did we not defer that purchase for a year and spend that money on something else, if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high	O		Adademics	0/1/2022	0/10/2022	0/10/2022
if we are not going to open the planetarium next year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
year? (p.364) 9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
9 Larger than APS, but: Title I: without FARMs, how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
how will we know which of our schools are Title I? (p.395) 10 Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high	0		DEL	2/7/2022	2/40/2022	2/44/2022
17 (p.395) Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) DEI 3/7/2022 3/22/2022 3/25/2022 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) Academics/ Simport Academics/ Simport 3/7/2022 3/22/2022 3/25	9		DEI	3/1/2022	3/10/2022	3/11/2022
Title IV, Part A: \$190K. Very general description of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
of what it can be used for How are we spending it? (p.396) 11 State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high	10		DEI	3/7/2022	3/22/2022	3/25/2022
State fund for Early Reading Intervention has gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high		of what it can be used for How are we				
gone up (in Gov's proposed budget) considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
considerably, to \$512K. It is tied to PALs. Does that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high	11		Academics	3/7/2022	3/15/2022	3/18/2022
that present us with any issues since we are moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
moving from PALS to DIBELS as our primary screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
screener? Would it behoove us to choose one in order to reduce the amount of time students spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high						
spend in testing? (p.403) 12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Academics / School Support Support Academics / Support Finance						
12 2 FTEs realigned from Welcome Center to Chief Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Academics / School Support Support Academics / School Support Academics / School Support Academics / Support Support Academics / Support Finance						
Academic Office. Can you please share more about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) Support Support Support Academics/ 3/7/2022 3/22/2022 1: Would it make more sense to revise the high	4.5			0/7/2222	0/44/2222	0/40/2222
about why they were realigned and what this means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high Support Support Academics/ Finance 3/7/2022 3/22/2022 3/25/2022	12			3/7/2022	3/14/2022	3/18/2022
means for staffing of the Welcome Center next year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high The proposed reduction in HS class sizes by The proposed reduction in HS class siz						
year? (p.298) 13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high 1: Wou			Сирроп			
13 For the proposed reduction in HS class sizes by 1: Would it make more sense to revise the high 1: Would it make more						
	13	For the proposed reduction in HS class sizes by		3/7/2022	3/22/2022	3/25/2022
school planning factor for students with		1: Would it make more sense to revise the high	Finance			
disabilities to count them as 1 student (instead of						
1/7, as is currently the case)? This would have the same net effect of reducing class sizes,						
because SWD are currently undercounted and						

#	·		RECEIVED	RESPONSE	DISTRIBUTED
	inflate class sizes, and it would correct for the outdated planning factor.				
14	Why do we need a \$235K outlay for CTE start-up costs at the W-L Annex? (p.258)	Academics - CTE	3/7/2022	3/15/2022	3/18/2022
15	What information do we have on the usage and ROI for Discovery Streaming, Wixie, and Nearpod? (p.40 of ZBBD, \$300K)	Academics – Educational Technology	3/7/2022	3/21/2022	3/25/2022
16	Edmentum: expansion of current usage. Can you share more? (p.44 of ZBBD, \$211K)	Academics - ELA	3/7/2022	3/14/2022	3/18/2022
17	I need help understanding "Resource/Professional Learning" line item in the ELA area of the "Zero-Based Budgeting Details" document (p.45, Task 7, \$3.2M). Includes \$2.5M in staffing, \$685K in Lexia/Writing Revolution).	Academics - ELA	3/7/2022	3/15/2022	3/18/2022
18	Some EL Teachers (15.6) and Instructional Assistants (4.5) are paid by OEL directly, vs. through school budgets. Can you share more about why this is the case? How does this relate to the planning factors we use to staff EL?	Academics – English Learners	3/7/2022	3/15/2022	3/18/2022
19	The ZBBD describes a baseline funding increase of \$233K since last year. (This is outside of the new funds requested for additional EL counselors, 0.5 FTE specialist role, etc.) Did this money get included in the Superintendent's Proposed Budget and what accounts for the increase? (p.49 of ZBBD)	Academics – English Learners	3/7/2022	3/15/2022	3/18/2022
20	Gifted: I concerned that this remains underfunded. We have schools ranging from 16 gifted students to more than 700, all staffed with one RTG. When will we revisit this planning factor to ensure a high level of support and service to our gifted students?	Academics – Gifted Services	3/7/2022	3/14/2022	3/18/2022
21	Health textbooks—in the ZBBD, only \$5K is requested and the narrative notes that we have not had health textbooks for the last 20 years. Why? (p.58)	Academics – Health and PE	3/7/2022	3/11/2022	3/11/2022
22	Could you please share the rationale for adding a new coordinator for the Functional Life Skills program? If we are trying to move towards greater inclusion for SWD, this FLS position does not seem to support that goal.	Academics – Special Education	3/7/2022	3/11/2022	3/11/2022
23	Student Support Coordinators: What evidence of impact are we collecting at schools where these positions have already been added? (p.36, \$0.93, 7 FTE)	Academics – Special Education	3/7/2022	3/11/2022	3/11/2022
24	Behavior specialists: I am concerned that this is reactive rather than proactive and it is "fixing the child" focused rather than examining the way that the adults and the school environments might need to change. Why are we creating positions that are framed this way, rather than hiring inclusion coaches or classroom culture interventionists?	Academics – Special Education	3/7/2022	3/14/2022	3/18/2022
25	The "Zero-Based Budgeting Details" document lists \$100K needed for contracted OT/PT services, with \$0 allocated towards this purpose in FY22. What has changed? (p.100 of ZBBD)	Academics – Special Education	3/7/2022	3/11/2022	3/11/2022

#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
26	Incentives for summer school remain the same as last year (\$605K). Given the challenges we had with staffing summer school last year, why aren't we upping the incentive this year or at the very least adding contingency funding if it proves necessary? What funding will be required for virtual summer school for VLP students who qualify? (p.279)	Academics – Summer School	3/7/2022	3/11/2022	3/11/2022
27	In the ZBBD, \$138K additional baseline funding was requested in World Languages. How much of this if any made it into the Superintendent's Proposed Budget, and what prompted the increase from FY22?	Academics – World Languages	3/7/2022	3/14/2022	3/18/2022
28	The budget narrative says that hiring a Director of Policy will allow for the disbanding of the Policy Review Team. (p.51) How will other staff, including building-level staff, be engaged if there is no PRT?	Chief of Staff	3/7/2022	3/9/2022	3/11/2022
29	MERV-13 air filters: Would this expenditure ensure that all of our classrooms and common areas have the appropriate number of air changes needed? For how long would that be the case (e.g., how often do these filters need replacing?) (p.320, \$307K)	Facilities	3/7/2022	3/15/2022	3/18/2022
30	5 schools in MC/MM are getting HVAC in 2022- 23. What is overall schedule (longer-term) and the criteria used to determine priority?	Facilities	3/7/2022	3/15/2022	3/18/2022
31	Asbestos mitigation measures at W-L Annex: "asbestos mitigation" has not been mentioned in the renovation of other facilities in the past. Is there a special issue here? (p.320, part of \$47.5K)	Facilities	3/7/2022	3/15/2022	3/18/2022
32	The narrative for Sustainability Liaisons at participating schools says they support "literacy, numeracy, and outside learning goals." Can you say more about that? (p.310, \$22K)	Facilities	3/7/2022	3/15/2022	3/18/2022
33	What happens to Safe Routes to School next year, since there is no more state funding for it? (p.404)	Facilities	3/7/2022	3/15/2022	3/18/2022
34	Now that the County is planning a student buspass project, are we continuing to fund the ART bus pilot at \$100K? Is this funding still needed in our budget?	Facilities	3/7/2022	3/15/2022	3/18/2022
35	What is the status of field trip opportunities at our elementary schools?	Facilities	3/7/2022	3/15/2022	3/18/2022
36	The \$800K in staff contingency is a recurring element of the budget—is that correct? If that's the case, then what have we historically actually spent of this funding, and what happens to it if it isn't needed—does it move to closeout?	Finance	3/7/2022	3/15/2022	3/18/2022

#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
37	In the revision of middle school planning factors	Finance	3/7/2022	3/10/2022	3/11/2022
	to account for the team-based approach: when				
	we staff based on the formula of "130 students,"				
	does that 130 include everyone? More				
	specifically: does it include students with				
	disabilities who are currently counted as 1/7 of a				
	student? (Referencing ASEAC's planning factor				
38	work and recommendations here.) Title II, Part A: \$653K in federal funds, up	Finance/	3/7/2022	3/14/2022	3/18/2022
30	considerably from previous years. Why the	Human	3/1/2022	3/14/2022	3/10/2022
	increase and also why does narrative say "these	Resources			
	positions are no longer provided"? (p.396)	1100001000			
39	In the FY22 and proposed FY23 budgets, a	Finance	3/7/2022	3/10/2022	3/11/2022
	significant number of FTE's were converted from	- 111-111-1		0	<i>5, 1 ,,</i> _ <i>5</i>
	contingency to budgeted positions. Why have the				
	contingency funds not been adjusted to				
	compensate for these changes?				
40	If approved, how long will the proposed	Human	3/7/2022	3/16/2022	3/18/2022
	adjustments in compensation keep us	Resources			
	competitive with nearby districts?		0 /= /0.5.5.5	0/40/2022	0/40/2022
41	This year as last, we are cutting \$20K in support	Human	3/7/2022	3/16/2022	3/18/2022
	for NBCT study and credentialing. (p.346) Given the abundance of evidence that demonstrates	Resources			
	positive impact of NBCTs on student				
	achievement, why would we cut this? And why				
	would we propose reallocating \$10K of this (on				
	the next page) to cover printing costs for the				
	teacher evaluation handbook, which is also				
	accessible online? This seems shortsighted.				
42	Elementary assistant principals are tasked with	Human	3/7/2022	3/21/2022	3/25/2022
	coordinating testing at their schools, except for	Resources			
	Title I ES which are each allocated a 0.5 FTE				
	testing coordinator. For schools without a				
	dedicated 0.5 testing coordinator, the APs are				
	tasked with organizing an increasing number of tests (and risk losing their licenses if they do so				
	incorrectly, per the state). This coming year,				
	there will be three SOL test administrations per				
	school, plus others (NNAT, COGAT, etc.). What				
	are we doing to compensate APs at schools that				
	lack testing coordinators for this extra work?				
43	Satisfaction with APS-provided professional	Human	3/7/2022	3/21/2022	3/25/2022
	learning experiences is low, as measured by staff	Resources			
	responses to the "Your Voice Matters" survey				
	questions. If professional learning were funded				
	and staffed in a more robust way, would this				
	change? What are we doing to increase the				
	satisfaction with, and impact of, district-provided				
44	PL? (p.347, \$587K, 2.5 FTE) According to an assistant principal, while we are	Human	3/7/2022	3/16/2022	3/18/2022
	adjusting for up to four missed steps, we are not	Resources	3/1/2022	0/10/2022	JI 10/2022
	adjusting for those missed steps if the employee	1100001000			
	is now in a different position. A simple example is				
	a teacher who is now an AP. That person is not				
	going to get compensated for their missed steps				
	while a teacher. Why is this group excluded from				

#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
	the adjustment and what would it cost to include				
	them?				
45	What are the current TDM incentive amounts we	Facilities &	3/7/2022	3/15/2022	3/18/2022
	offer to staff? Are we fully funding the TDM	Operations			
46	program at this point?	Human	2/7/2022	2/46/2022	2/40/2022
40	Could you please clarify what is happening with the Employee Assistance Program next year?	Resources /	3/7/2022	3/16/2022	3/18/2022
	The budget narrative reads: "In order to continue	Finance			
	providing existing services, the EAP is decreased	1 manes			
	by \$23,283. Details of these increases follow." ??				
	(p.349)				
47	Do we really need \$200K for continued	Human	3/7/2022	3/16/2022	3/18/2022
	compensation studies? Could we apply that	Resources /			
	towards a planning factor review instead? (and/or	Finance			
	use the \$75K allocated for budget studies to that end?)				
48	There is no more free broadband service to	Information	3/7/2022	3/9/2022	3/11/2022
	students and families through the Comcast	Services	,_3	2. 2, 2022	
	Service for Students (this year and next year)—				
	so how are APS and Arlington County providing				
40	broadband to families who need it? (p.399)	0-4-4-	0/7/0000	2/22/2222	2/05/2022
49	I see the following COVID-related expenses included in the budget:	Safety, Security, Risk	3/7/2022	3/22/2022	3/25/2022
	a. Qualtrics (p.304, \$40K)	and			
	b. Syphax screening staff (p.337, \$50K)	Emergency			
	c. MERV-13 air filtration upgrades (p.320,	Management			
	\$307K)	· ·			
	However, I do not see contingency funding for				
	masks, testing, outdoor lunch attendants or other				
	potential costs. Are we expecting funding from other sources for these things or are we simply				
	assuming we won't need them?				
50	\$180K for website upgrade. What specific	School and	3/7/2022	3/14/2022	3/18/2022
	changes are needed? Technical, UX, other?	Community			
	Unless there are specific problems that need to	Relations			
	be addressed, it doesn't seem wise to spend this				
	amount just because APS has exceeded the				
	recommended # of years since the last refresh. (p.62)				
51	When will we be able to get a sense of the actual	School	3/7/2022	3/16/2022	3/18/2022
-	costs of virtual learning next year for the students	Support	,_3		5. 1 5. 2 5 2 2
	who qualify?				
52	Responsive Classroom: is \$20K enough? What	School	3/7/2022	3/16/2022	3/18/2022
	evidence of effectiveness and/or fidelity of	Support			
	implementation do we have for schools already				
	using RC? Is APS moving to RC district-wide and what does that mean for schools that use other				
	systems like PBIS? (p.41, \$0.02)				
53	Trauma-Informed: Am I reading correctly that we	School	3/7/2022	3/16/2022	3/18/2022
	only have \$1,000 total budgeted for trauma-	Support			
	informed instruction training next year (or is it				
	\$1,000 over some baseline? Not clear). \$1,000 is				
	simply not enough, IMO, given what students and families and staff members have been				
	through(p.290)				
54	Four fewer psychologist and social workers, per	School	3/7/2022	3/16/2022	3/18/2022
	planning factors and enrollment adjustments.	Support			-
	-			i	

#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
	Shouldn't we keep these in the budget given the				
	significant social, emotional and mental health				
55	needs we're seeing? (p.295) If we keep the 2 psychs and 2 social workers that	School	3/8/2022	3/21/2022	3/25/2022
	are otherwise being eliminated due to a planning	Support	0/0/2022	0/21/2022	0/20/2022
	factor adjustment, what would the actual ratio of				
	psychs/students and SWs /students be? What				
	are the current industry-recommended ratios for				
56	the two positions? During tonight's BAC, one of the members	Finance	3/10/2022	3/15/2022	3/18/2022
	mentioned an analysis they had done of the	1 11101100	0/10/2022	0/10/2022	0/10/2022
	staffing ratios across schools that raised a				
	question for me about how we looked at our				
	budget before launching it. It sounds like she did an analysis of ranking the total spend at schools				
	(unclear if it was just instructional total or the				
	overall total) and noted that the there was an				
	inverse relationship between the highest funded				
	schools and demographic diversity.				
	A couple of questions that raised:				
	1) Did we do an analysis like this looking at				
	when we built out the budget? If yes, what did it				
	tell us and what are the headline messages that				
	came out of it? If not, is this something we could do going forward (especially in a new budgeting				
	platform)?				
	2) A messaging question: When this comes to				
	us from the community, do we have a response				
	to this push?				
	I do not believe that her analysis factored in				
	enrollment, which likely explains some of this				
	differential. However, I think this raises the same				
	question we've talked about in the past regarding				
	use of staffing contingency and disparate uses of staffing dollars that have come in the past.				
57	When was the last technology app study done?	Information	3/14/2022	3/22/2022	3/25/2022
		Services /			
58	Please provide a summary of all the instructional	Academics Academics	3/14/2022	4/27/2022	4/29/2022
30	software being used in the system and what it	Academics	3/14/2022	412112022	412312022
	costs. Have we done any evaluations of the				
	effectiveness of individual software systems?				
59	Please provide a staff response to the Student	School	3/14/2022	3/16/2022	3/18/2022
	Services Advisory Committee Recommendation #1, which is to "conduct a full program evaluation	Support			
	of the APS Student Services Dept programs and				
	services relating to the SEL programs and the				
	tiered system of support."				
	According to the SSAC report, there has never				
	been an evaluation of this program. This gets				
	directly at one of our top school board priorities.				
	Does staff support this recommendation? What				
	would be the proposed timeline and cost?]		

#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
60	Please provide a summary of how other school divisions pay speech therapists as we have heard that they are not placed on the teacher salary scale as they are in APS.	Human Resources	3/16/2022	3/22/2022	3/25/2022
61	How many schools would be implementing the responsive classroom training with the funds in the FY23 budget?	School Support	3/16/2022	3/25/2022	4/1/2022
62	What is the savings in FY23 from not opening the Planetarium? How soon would the director need to be hired in order to have the Planetarium ready to open in Fall 2023? Also, outline the costs for field trips, buses, etc.	Academics / Finance / Facilities and Operations	3/23/2022	3/29/2022	4/1/2022
63	How many field trips are currently funded by the PTA? How many field trips outside of the Outdoor Lab, swim program, and Planetarium are run each year?	Facilities and Operations	3/23/2022	3/29/2022	4/1/2022
64	In the middle school staffing revision, is there any additional staffing provided to Gunston, considering that they run three separate programs?	Finance	3/25/2022	3/29/2022	4/1/2022
65	Are all of the middle school testing coordinators new this year? What would be the cost of converting all the MS STCs to 1.0 FTE positions?	School Support / Finance	3/31/2022	4/5/2022	4/8/2022
66	Reading the response to the question about Discovery Streaming, Nearpod and Wixie, I'm concluding that APS doesn't have real-time access to usage data for our teachers and students, and that this is something we have to request from vendors. Is that right? I'm curious whether our contracts with these vendors have requested or included provisions that the district is able to analyze directly how the products are being used.	Academics	3/31/2022	4/7/2022	4/8/2022
67	Could I get a little more information about what kinds of data analysis the testing coordinators at Title I schools are providing? It was my understanding that they were coordinating test administration, not analysis of test data. And could I get some information about how many non-Title I principals have used flex \$\$ to fund testing coordinators, vs. asking their assistant principals to do so?	Human Resources	3/31/2022	4/27/2022	4/29/2022
68	If we were able to fund one additional FTE to support student math achievement, what would the Academic Office recommend the position be? What is the cost? Same question for five FTE's.	Academics / Finance	3/31/2022	4/5/2022	4/8/2022
69	How many middle and high school students do we have who are at basic or below basic in reading (Reading Inventory and/or SOL)? And above and beyond the federal \$\$ we have received for tutoring, how much additional \$\$ would it require if we wanted to provide tutoring to all MS and HS students who need reading/literacy support for at least the first semester of next year?	Academics	4/1/2022	4/27/2022	4/29/2022

#	QUESTION	DEPT.	RECEIVED	RESPONSE	DISTRIBUTED
70	Is the \$350K for professional development through Restorative DC in the Superintendent's budget proposal? If not, how much do we have in the proposed budget for professional development to teach restorative justice and add restorative justice programs?	School Support	4/1/2022	4/4/2022	4/8/2022
71	What would the one-time cost be to bring the ratio of psychs and social workers down to not less than 1:500 for this upcoming year, pending review of planning factors for future years? What would the cost be to bring them down to recommended ratios? And, as background for considering this, what has our turnover been in these positions in the past year? Are all positions currently filled now? Have we seen any issues in recruitment of psychs and social workers this year?	Human Resources / School Support / Finance	4/6/2022	4/27/2022	4/29/2022
72	Regarding the tutoring, would we be able to prepay for all three years up front? If so, would we be able to get a larger discount from the vendor(s)?	Academics	4/22/2022	4/27/2022	4/29/2022

MEMORANDUM

DATE: April 27, 2022

TO: Members of the School Board

VIA: Dr. Francisco Durán, Superintendent

FROM: Bridget Loft, Chief Academic Officer

BUDGET QUESTION: Please provide a summary of all the instructional software being used in the system and what it costs. Have we done any evaluations of the effectiveness of individual software systems?

RESPONSE: The Office of Educational Technology is conducting vendor meetings with Discovery Streaming, Wixie, Nearpod, and SeeSaw to discuss teacher usage, student usage, costs, and features; this will be utilized to conduct an internal ROI. The Office of Educational Technology will identify redundancies, identify features and programs based on developmental level and compare this information to the costs of these programs. These programs are being reviewed as we pay for the full versions and they have been included in recent budgets. We are currently vetting Learn Platform and Lightspeed which could assist in providing data usage for programs that are not an APS approved resource. These are resources that schools and/or teachers have purchased by circumventing the approval process and using school funds.

Vendor	Pricing	Contract Terms	Notes
Discovery Streaming	\$77,220	Annual	Usage data is low, since 07/2021 only 6,500 students have used a Discovery product.
Wixie	\$40,554	Annual	Only being used at a few schools
Nearpod	\$122,000	Annual	Used in secondary mainly, not all features and functions are being utilized.
SeeSaw	\$41,899	Bi-annual	Being used in PK-2 heavily for product submission by students.

The attached document lists additional instructional software and the associated costs.

Department	Office - Manages the contract	Software	Amount
Academics	Academics	MasteryConnect Assessment System	Amount \$149.890.00
Academics	Academics	Edmentum	\$207,105.00
Academics	Arst Education	Sibelius	\$12,000.00
Academics	Arts Education	Noteflight	\$1,500.00
Academics	Arts Education	Soundtrap	\$1,500.00
Academics	Arts Education	Guitar Curriculum	\$1,000.00
Academics	Arts Education	Choral Tracks	\$7,000.00
Academics	Arts Education	Finale	\$3,000.00
Academics	Arts Education	Smart Music	\$20,000.00
Academics	Arts Education	Essential Elements Interactive	\$17,000.00
Academics	ATSS	Learning Ally	411,000100
Academics	CTE	PLTW	\$16,600.00
Academics	CTE	I-Car	\$1,100.00
Academics	CTE	Transeo	\$2,500.00
Academics	CTE	Knowledge Matters - Yorktown - Sports Marketing & Wakefield - Sports	\$5,085.00
A	OTE	Marketing (3 yrs. subsription)	\$550.70
Academics	CTE	IMACS	\$559.72
Academics	CTE	Learn by Doing - Albert	\$2,019.00
Academics	CTE	CodeHS	\$5,200.00
Academics	CTE	Coding Room	\$3,750.00
Academics	CTE	Knowledge Matters - Washington-Liberty - Virtual Business Management	\$1,295.00
Academics	CTE	Knowledge Matters - Yorktown - Virtual Business Management	\$1,795.00
Academics	CTE	Knowledge Matters - Wakefield - Virtual Business Management	\$1,795.00
Academics	CTE	Knowledge Matters - Wakefield - Entrepreneurship	\$2,595.00
Academics	CTE	Knowledge Matters - Yorktown - Entrepreneurship	\$2,595.00
Academics	CTE	Knowledge Matters - Washington-Liberty - Entrepreneurship	\$2,595.00
Academics	CTE	Sketchbook Pro (one time cost)	\$9,495.25
Academics	CTE	Robot Virtual Worlds for VEX Robotics	\$1,990.00
Academics	CTE	Ucertify (curriculum & testing)	\$2,250.00
Academics	CTE	Rouxbe - Culinary Subscription	\$999.99
Academics	CTE	Cosmetology & Barbering Milady	\$16,653.50
Academics	CTE	Strengthening Family & Self Online Text, 6 year subscription	\$2,014.76
Academics	CTE	Culinary Arts ATP	
Academics	CTE	(AutoDesk) AutoCAD	Free
Academics	CTE	(AutoDesk) Building Design Suite Ultimate	Free
Academics	CTE	(Raspberry Pi 2) Windows 10 IoT Core	Free
Academics	CTE	Adobe Acrobat Professional	Provided by IS
Academics	CTE	Adobe Creative Cloud	Provided by IS
Academics	CTE	Alice	Free
Academics	CTE	Arduino	Free
Academics	CTE	Audacity w/LAME plug-in	Free
Academics	CTE	Baby Control Center	Free
Academics	CTE	BASIC Stamp Editor	Free
Academics	CTE	Blender	Free
Academics	CTE	BlocklyPropClient	Free
Academics	CTE	Bridge Designer (select schools)	Free
Academics	CTE	Codemeter Runtime Kit	Free
Academics	CTE	CorelDRAW Graphics Suite	Free
Academics	CTE	Eclipse	Free
Academics	CTE	Edutyping	Free
Academics	CTE	Everifi	Free
Academics	CTE	GameMaker Player	Free
Academics	CTE	GameMaker Studio	Free
Academics	CTE	Gimp	Free
Academics	CTE	Git	Free
Academics	CTE	GMetrix SMS	Free
Academics	CTE	Inkscape	Free
la 1 1		пкасаре	
Academics	CTE	IrFanView	Free
Academics Academics	CTE CTE	IrFanView IronPython	Free Free
	CTE CTE CTE	IrFanView IronPython Java Development Kit (JDK & JRE)	Free
Academics	СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython	Free Free Free Free
Academics Academics	СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE)	Free Free Free
Academics Academics Academics	СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE) jGRASP Juniper Installer Service Kodable	Free Free Free Free
Academics Academics Academics Academics	СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE) jGRASP Juniper Installer Service Kodable LearnKey	Free Free Free Free
Academics Academics Academics Academics Academics Academics	СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE) jGRASP Juniper Installer Service Kodable	Free Free Free Free Free
Academics Academics Academics Academics Academics Academics Academics Academics	СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE) jGRASP Juniper Installer Service Kodable LearnKey	Free Free Free Free Free Free
Academics Academics Academics Academics Academics Academics Academics Academics Academics	СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE) jGRASP Juniper Installer Service Kodable LearnKey Lego Mindstorms Education EV3 Lego Mindstorms NXT Logger Pro	Free Free Free Free Free Free Free
Academics	СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE) jGRASP Juniper Installer Service Kodable LearnKey Lego Mindstorms Education EV3 Lego Mindstorms NXT	Free Free Free Free Free Free Free Free
Academics	СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ СТЕ	IrFanView IronPython Java Development Kit (JDK & JRE) jGRASP Juniper Installer Service Kodable LearnKey Lego Mindstorms Education EV3 Lego Mindstorms NXT Logger Pro	Free Free Free Free Free Free Free Free
Academics	CTE	IrFanView IronPython Java Development Kit (JDK & JRE) iGRASP Juniper Installer Service Kodable LearnKey Lego Mindstorms Education EV3 Lego Mindstorms NXT Logger Pro Mastercam X7	Free Free Free Free Free Free Free Free
Academics	CTE	IrFanView IronPython Java Development Kit (JDK & JRE) iGRASP Juniper Installer Service Kodable LearnKey Lego Mindstorms Education EV3 Lego Mindstorms NXT Logger Pro Mastercam X7 MDSolids	Free Free Free Free Free Free Free Free

Department	Office - Manages the contra	ct Software	Amount
Academics	CTE	NetBeans IDE (No new update as of 6/25)	Free
Academics	CTE	Notepad++	Free
Academics	CTE	Ozobot - EVO by Ozobot	Free
Academics	CTE	Python Launcher	Free
Academics	CTE	Robot Virtual Worlds Challenge Pack	Free
Academics	CTE	Robot Virtual Worlds Curriculum Companion	Free
Academics	CTE	RVW Virtual Brick	Free
Academics	CTE	Scratch Jr.	Free
Academics	CTE	SketchUp Pro - 2017	Free
Academics	CTE	Sphero EDU	Free
Academics	CTE	Swift Playgrounds	Free
Academics	CTE	TinkerCAD	Free
Academics	CTE	W!SE Text To Speech	Free
Academics	CTE	Wing IDE 101	Free
Academics	CTE	Wonder Workshop: Blockly for Dash & Dot	Free
Academics	CTE	Wonder Workshop: Wonder for Dash & Dot	Free
Academics	CTE	Wonder Workshop: Xylo for Dash	Free
Academics	CTE	Compass (updated required)	Free
Academics	CTE	MicroType Pro	Free
Academics	CTE	MT6 with CheckPro for C21 CSA 10e - Workstation (1.0.0)	Free
Academics	CTE	7-Zip	Free
Academics	EdTEch	Nearpod	\$122,000.00
Academics	EdTEch	Wixie	\$40.554.00
Academics	ELA	Lexia	\$355,410.40
Academics	ELA	Newsela	\$106,940.00
Academics	ELA	NoRedInk	\$81,600.00
Academics	ELA	TurnItIn (transitioning from Unicheck)	\$9,288.00
Academics	ELA	DIBELS Data System (Amplify)	\$19,183.50
Academics	HPE	Focused Fitness	\$2,800.00
Academics	HPE	EverFi	\$0.00
Academics	Library Services	JSTOR	\$7,489.00
Academics	Library Services	Tumbleweed	\$11,900.00
Academics	Library Services	ProQuest	\$13,497.12
Academics	Library Services	World Book	\$17,373.00
Academics	Library Services	Ebsco	\$15,314.00
Academics	Library Services	Capstone	\$48,939.60
Academics	Library Services	Noodletools	\$2,394.00
Academics	Library Services	Rosen	\$5,695.00
Academics	Library Services	Teaching Books	\$3,300.00
Academics	Library Services	Encyclopedia Britannica	\$6,474.73
Academics	Library Services	Lincoln Press	\$2,119.00
Academics	Library Services	Cengage	\$86,460.32
Academics	Library Services	Infobase	\$5,863.75
Academics	Library Services	BrainPOP	\$78,926.57
Academics	Library Services	Mackin	\$0.00
Academics	Library Services	Follett	\$0.00
Academics	Math/ATSS	Dreambox	\$197,900.00
Academics	Math/ATSS	Reflex	\$65,900.00
Academics	Mathematics	BrainingCamp	\$3,366.00
Academics	OSE	Unique Learning	. ,
Academics	OSE	My Virtual Reading Coach	\$2, 550.00
Academics	OSE	Read Naturally Live	\$3,800.00
Academics	OSE	Readtopia	. ,
Academics	OSE/AsTech	Boardmaker	\$21,809.52
Academics	Secondary schools	Sight reading factory	\$9,000.00
Academics	Social Studies	DBQ Online	\$98,437.50
Academics	World Languages	ThisIsLanguage	\$11,000.00
Academics	World Languages	Padlet	\$96.00
Academics	World Languages	Flangoo	\$2,142.00
Academics	World Languages	El Mundo En tus Manos	\$1,630.00
Academics	World Languages	Quizlet	\$34.99
Academics	World Languages	Teacher Channel	\$99.99
Academics	World Languages	Cambridge University Press	\$6,814.64
	1 33		\$1 968 434 85

MEMORANDUM

DATE: April 27, 2022

TO: Members of the School Board

VIA: Dr. Francisco Durán, Superintendent

FROM: Dr. Dashan Turner, Assistant Superintendent for Human Resources

BUDGET QUESTION: Could I get a little more information about what kinds of data analysis the testing coordinators at Title I schools are providing? It was my understanding that they were coordinating test administration, not analysis of test data. And could I get some information about how many non-Title I principals have used flex \$\$ to fund testing coordinators, vs. asking their assistant principals to do so?

RESPONSE: Historically, STCs have assisted with data analysis of SOLs, support CLT meetings, intervention support, data analysis of student growth, student performance by question (SPBQ), and the coordination of multiple test types. Conducting an analysis of SPBQs provides schools with information to understand student performance on certain SOL standards as individuals (student), classroom, or grade level. Data analysis also supports the development of curricular items such as pacing documents. Data analysis is not the sole function of the school testing coordinator but an action they are instrumental in conducting.

The following non-Title I schools have assigned their staffing in such a way as to accommodate a testing coordinator position:

Arlington Traditional	1.00
Escuela Key	0.50
Innovation	0.40
Jamestown	0.20

MEMORANDUM

DATE: April 27, 2022

TO: Members of the School Board

VIA: Dr. Francisco Durán, Superintendent

FROM: Bridget Loft, Chief Academic Officer

Lori Silver, Secondary ELA Supervisor

BUDGET QUESTION: How many middle and high school students do we have who are at basic or below basic in reading (Reading Inventory and/or SOL)? And above and beyond the federal \$\$ we have received for tutoring, how much additional \$\$ would it require if we wanted to provide tutoring to all MS and HS students who need reading/literacy support for at least the first semester of next year?

RESPONSE:

Data for Reading Inventory (RI) are as follows:

		Fall 2021		Winter 2022			
Grade	Below Basic%	Basic%	Number of Students	Below Basic%	Basic%	Number of Students	
6	19.4%	23.4%	1,849	16.6%	18.3%	1,821	
7	15.8%	18.4%	1,849	13.8%	17.5%	1,779	
8	13.6%	15.3%	1,883	12.6%	14.7%	1,763	
9*	12.3%	13.9%	1,801	17.3%	14.8%	705	

^{*}The number of students in ninth grade who were assessed using the Reading Inventory for Winter 2022 decreased based upon the number of students who scored in the Advanced and Proficient ranges during the beginning of year assessment window. (Those students may not have been assessed in Winter 2022.) All ninth-grade students will be assessed in May 2022 for an end of year data point.

Data for the Standards of Learning Reading Assessments from Spring 2021 are as follows:

	2020-21							
	Pass		Fail					
Reading SOL	Number of Students	Percent of Students	Number of Students	Percent of Students	Total			
6 Reading	1,326	78.8%	357	21.2%	1,683			
7 Reading	1,211	78.8%	326	21.2%	1,537			
8 Reading	1,378	81.0%	322	19.0%	1,700			
EOC Reading	1,131	85.1%	196	14.9%	1,327			
Total	5,046	80.8%	1201	19.2%	6,247			

Criteria for students to receive tutoring services would primarily be based upon their performance on the Standards of Learning (SOL) assessments. The SOL data is strongly indicative of students' proficiency regarding needs for literacy instructional support. The results of the Reading Inventory (RI) screener would be used as a secondary data point to identify areas of emerging literacy needs.

There are two cost considerations for the provisioning of tutoring services for students, which are personnel and resources.

Based upon our financial estimations of hiring qualified tutors, for example, educators who are highly qualified in evidence-based interventions, the cost would be upwards of \$100 per hour, per tutor. Using the SY20-21 data trends as a baseline, with 1201 students eligible for proposed services, the projected cost would be variable based upon the number of hours per week allotted for tutoring. (For example, for 1201 students to receive two hours of tutoring per week, for 18 weeks, would cost \$4,323,600.) Funding would also need to be allocated to provide materials for tutors to use, with an estimated cost of approximately \$40,000 for resources as well as training for tutors.

The current pool of highly trained staff in evidence-based interventions is insufficient to meet the needs of all APS students needing support in an afterschool setting. The ELA Office recommends leveraging highly effective ELA or Reading teachers to tutor using a research-based curriculum to ensure student literacy proficiency. In addition to APS teachers, the ELA Office is pursuing partnership with universities to identify additional tutors.

MEMORANDUM

DATE: April 27, 2022

TO: Members of the School Board

VIA: Dr. Francisco Durán, Superintendent

FROM: Kimberley Graves, Chief of School Support

Dr. Dashan Turner, Assistant Superintendent, Human Resources

Leslie Peterson, Assistant Superintendent, Finance and Management Services

BUDGET QUESTION: What would the one-time cost be to bring the ratio of psychs and social workers down to not less than 1:500 for this upcoming year, pending review of planning factors for future years? What would the cost be to bring them down to recommended ratios?

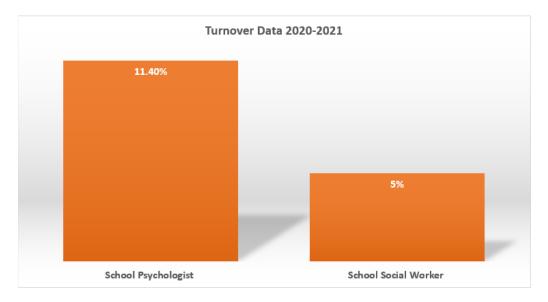
And, as background for considering this, what has our turnover been in these positions in the past year? Are all positions currently filled now? Have we seen any issues in recruitment of psychs and social workers this year?

RESPONSE: The current planning factor formula for social worker and psychologist positions is 1:775 K-12 students for each. The cost to bring the ratio down to 1:500 for both psychologists and social workers adds 37.2 positions at \$3.6M (18.6 FTEs/\$1.8M each).

The National Association of School Psychologists (NASP) recommends a ratio of 1:500 for psychologists to students. The National Association of Social Workers (NASW) recommends a ratio of 1:250 for social workers to students. The cost to bring the psychologist ratio down to 1:500 and the social worker ratio down to 1:250 adds 89.8 positions at \$8.8M (18.6 FTEs/\$1.8M for psychologists and 71.2 FTEs/\$7M for social workers).

Below you will see that our APS turnover data for school psychologists is (11.4%) and for school social workers (5%) for the 20-21 SY. APS has three vacancies currently for the 21-22 school year and three vacancies projected for the 22-23 school year. Of the six vacancies, as of April 7, 2022, Talent Acquisition and Management has offered three early contracts for the potential vacancies.

With regards to social workers, APS does not have any vacancies for the 21-22 or 22-23 school year.



MEMORANDUM

DATE: April 27, 2022

TO: Members of the School Board

VIA: Dr. Francisco Durán, Superintendent

FROM: Leslie Peterson

Assistant Superintendent, Finance and Management Services

BUDGET QUESTION: Regarding the tutoring, would we be able to prepay for all three years up front? If so, would we be able to get a larger discount from the vendor(s)?

RESPONSE: While there is nothing that prohibits us from prepaying for the tutoring services, we would still need a line item in the budget each year to which we would expense each year of the prepayment. As a result, there would be no budget 'savings' each year as we would still need to budget for the expense. There could, however, be monetary savings which we could pursue as part of the RFP process should tutoring services be added to the FY23 budget.