

FISCAL YEAR
2020

FEBRUARY 28, 2019

**SUPERINTENDENT'S PROPOSED BUDGET
BUDGET WORK SESSION # 1**

 ARLINGTON
PUBLIC SCHOOLS
www.apsva.us

Agenda

- Budget Overview/Forecast
- Budget Question Process
- Topics for Future Work Sessions
- Wrap Up

2



Budget Forecast Revenue

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
REVENUE					
Prior Year Budget - All Funds	\$640,131,422		\$662,679,013	\$664,052,805	\$675,300,564
CHANGES IN REVENUE					
Increase in County Revenue	\$20,599,917		\$11,234,350	\$12,003,393	\$12,813,361
County One-Time Revenue	\$7,388,851		\$0	\$0	\$0
County One-Time Revenue - Prior Year	(\$2,923,240)		(\$7,388,851)	\$0	\$0
Increase/(Decrease) in Local Revenue	\$1,232,417		\$600,000	\$750,000	\$600,000
Increase/(Decrease) in State Funds - All funds	\$5,630,487		\$1,266,000	\$1,245,042	\$1,238,160
Increase/(Decrease) in Federal Revenue	\$889,282		\$200,000	\$200,000	\$200,000
NET REVENUE	\$672,949,136		\$668,590,512	\$678,251,240	\$690,152,085

3



Budget Forecast Revenue

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
USE OF RESERVES					
VRS Reserve Used in Prior Year Budget	\$0		\$0	(\$1,000,000)	(\$1,000,000)
Debt Service Reserve Used in Prior Year Budget	(\$4,666,379)		(\$303,088)	(\$340,533)	\$0
Future Budget Years Reserve Used in Prior Year Budget	(\$11,203,194)		(\$4,616,362)	(\$5,671,210)	(\$3,061,067)
Compensation Reserve Used in Prior Year Budget	(\$5,950,000)		(\$6,450,000)	\$0	\$0
Carry Forward from Prior Year - Food & Nutrition Services	\$180,000		(\$180,000)	\$0	\$0
Future Budget Years Reserve Used in Current Year Budget	\$4,616,362		\$5,671,210	\$3,061,067	\$2,692,230
Compensation Reserve Used in Current Year Budget (see Note 1)	\$6,450,000		\$0	\$0	\$0
VRS Reserve Used in Current Year Budget (See Note 1)	\$0		\$1,000,000	\$1,000,000	\$512,239
Debt Service Reserve Used in Current Year Budget (see Note 1)	\$303,088		\$340,533	\$0	\$0
NET USE OF RESERVES	(\$10,270,123)		(\$4,537,707)	(\$2,950,676)	(\$856,598)
TOTAL FUNDS AVAILABLE	\$662,679,013		\$664,052,805	\$675,300,564	\$689,295,487

Note 1: Compensation Reserve, VRS Reserve, and Debt Service Reserve used in FY 2020 through FY 2022 assumes full depletion of current reserve balances if no additional funding is provided.

4



Budget Forecast Expenditures

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
EXPENDITURES					
Prior Year Budget - All Funds	\$640,131,422	4,737.74	671,594,599	699,353,340	727,775,031
BASELINE ADJUSTMENTS					
Salaries and Benefits Baseline Adjustments & Efficiencies	(\$2,550,000)		\$2,000,000	\$2,000,000	\$2,000,000
Baseline Savings					
Eliminate one-time costs in prior year	(\$6,164,043)	(5.25)	(\$6,730,345)	(\$5,671,210)	(\$3,061,067)
Contractual Obligations					
Debt Service	\$606,175		\$1,973,027	(\$202,867)	\$25,462
Other contractual obligations	\$1,087,541		\$456,616	\$300,357	\$310,343
Additional Funds for Baseline Services					
Baseline services in other funds (CSA, F&NS, Grants, Ext. Day)	\$2,812,317	13.82	\$550,000	\$700,000	\$550,000
Other baseline services	\$1,909,279	3.70	\$2,816,329	\$2,942,264	\$2,750,364
NET BASELINE ADJUSTMENTS	(\$2,298,731)	12.27	\$1,065,627	\$68,544	\$2,575,102

5



Budget Forecast Expenditures

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
ONGOING EXPENDITURES					
Enrollment Growth					
Changes in enrollment	\$6,640,000	77.90	\$6,730,000	\$7,195,000	\$8,095,000
Additional bus drivers (2) and bus attendants (3)	\$207,492	5.00	\$0	\$0	\$0
Spring update placeholder	\$800,000		\$800,000	\$800,000	\$800,000
Other enrollment related needs (<i>contingencies</i>)	\$250,000		\$0	\$100,000	\$0
Compensation					
Step increase	\$10,700,000		\$11,700,000	\$12,700,000	\$13,700,000
Additional compensation - below market positions	\$2,200,000		\$0	\$0	\$0
Investments to Support Growth	\$830,172	7.00	\$365,564	\$365,564	\$0

6



Budget Forecast Expenditures

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
ONGOING EXPENDITURES					
Growth Initiatives					
Arlington Tech	\$1,106,054	11.40	\$849,600	\$0	\$0
Student and Instructional Support	\$1,500,000		\$0	\$1,700,000	\$0
Psychologists and Social Workers (<i>partially postponed in FY 2019</i>)	\$872,395	9.25	\$0	\$0	\$0
Academic Support for Level 5 English Language Learners (<i>postponed in FY 2019</i>)	\$0	0.00	\$0	\$0	\$0
Infrastructure and Support Needs	\$319,245	7.00	\$319,245	\$0	\$0
New Schools and Program Moves: Ongoing Costs	<u>\$6,450,759</u>	<u>72.40</u>	<u>\$257,495</u>	<u>\$2,431,516</u>	<u>\$0</u>
NET ONGOING EXPENDITURES	\$31,876,117	189.95	\$21,021,904	\$25,292,080	\$22,595,000

7



Budget Forecast Expenditures

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
ONE-TIME EXPENDITURES					
Additional Funds for Baseline Services					
One-time costs in the baseline	\$1,488,065		\$1,376,210	\$1,376,210	\$1,376,210
Enrollment Growth					
Redistributing existing relocatables including furniture, equipment, and technology	\$825,000		\$825,000	\$825,000	\$825,000
Growth Initiatives					
Arlington Tech	\$0		\$0	\$0	\$0
Student and Instructional Support	\$0		\$0	\$0	\$0
Safety and Security Needs	\$256,250		\$0	\$0	\$0

8



Budget Forecast Expenditures

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
ONE-TIME EXPENDITURES					
Capital Improvement Plan Requirements					
Turf Field Replacements	\$279,175		\$1,345,000	\$0	\$491,020
New Schools and Program Moves: Start-up Costs					
	<u>\$3,881,855</u>		<u>\$2,125,000</u>	<u>\$859,857</u>	<u>\$0</u>
NET ONE-TIME EXPENDITURES	\$6,730,345	0.00	\$5,671,210	\$3,061,067	\$2,692,230
TOTAL ONGOING + ONE-TIME	\$38,606,462	189.95	\$26,693,114	\$28,353,147	\$25,287,230
NET EXPENDITURES	\$676,439,153	4,939.96	\$699,353,340	\$727,775,031	\$755,637,363

9



Budget Forecast Reductions

	FY 2020 SUPERINTENDENT'S PROPOSED	FTEs	FY 2021 PROJECTED	FY 2022 PROJECTED	FY 2023 PROJECTED
REDUCTIONS					
Continuing FY 2019 Reductions					
Class Size Increase (<i>postponed in FY 2019</i>)	(\$2,100,000)	(22.20)			
Adjust Contract Hours for Library Media Assistants (<i>two year phase-in</i>)	(\$116,000)				
FY 2020 Tier 1 Reductions					
Workers Compensation	(\$400,000)				
Changes to Workers' Compensation days paid	(\$160,000)				
Administrative Assistant position	(\$68,554)	(1.00)			
Revise Elementary Summer School model	(\$500,000)				
Eliminate additional funding for lease payments	(\$1,500,000)				
TOTAL REDUCTIONS	(\$4,844,554)	(23.20)	\$0	\$0	\$0
TOTAL EXPENDITURES	\$671,594,599	4,916.76	\$699,353,340	\$727,775,031	\$755,637,363
Surplus/(Shortfall)	(\$8,915,586)		(\$35,300,535)	(\$52,474,467)	(\$66,341,876)

10



Budget Question Process

- Asking Budget Questions
 - Submit in writing to Superintendent
 - Staff will record questions asked during Budget Work Sessions
- Budget Question Responses
 - Budget questions will be answered by the appropriate ELT member
 - Responses available will be sent each Friday
 - Responses will be posted on BoardDocs and the Budget web site (apsva.us/budget-finance)

11



Future Budget Work Sessions Work Session #2

March 12, 2019 (5:00 p.m. – 9:00 p.m.)

- Employee Advisory Groups (5:00 p.m. – 6:15 p.m.)
- Dinner break (6:15 p.m. – 7:00 p.m.)
- New Schools and Programs (7:00 p.m. – 9:00 p.m.)
- School and Department Budget Reviews
 - Schools Reductions
 - School and Community Relations

12



Future Budget Work Sessions **Work Session #3**

March 19, 2019 (7:00 p.m. – 9:00 p.m.)

- Department Budget Reviews
 - Planning and Evaluation
 - Human Resources
 - Compensation
 - Information Services

13



Future Budget Work Sessions **Work Session #4**

March 26, 2019 (7:00 p.m. – 9:00 p.m.)

- Department Budget Reviews
 - Administrative Services
 - Finance & Management Services
(including Extended Day and Food & Nutrition Services)
 - Facilities & Operations
(including Aquatics)

14



Future Budget Work Sessions **Work Session #5**

April 2, 2019 (6:30 p.m. – 9:00 p.m.)

- Discussion with Advisory Committee Chairs
- Revenue, Enrollment Updates
- Department Budget Review
 - Teaching and Learning
- School Board proposed changes

15



Future Budget Work Sessions **Work Session #6**

April 9, 2019 (7:00 p.m. – 9:00 p.m.)

- School Board proposed changes

16



FY 2020 Budget Calendar

- Feb 28:** Superintendent's Proposed FY 2020 Budget
- Feb 28:** Work Session #1
- Mar 12:** Work Session #2 (w/Employee Groups)
- Mar 19:** Work Session #3
- Mar 26:** Work Session #4
- Mar 28:** Public Hearing on Superintendent's Proposed Budget
 - Apr 2:** Work Session #5 (w/Advisory Chairs)
 - Apr 9:** Work Session #6
- Apr 11:** School Board's Proposed FY 2020 Budget (Action)
- Apr 12:** School Board's Budget Presentation to County Board
- May 2:** Public Hearing on School Board's Proposed Budget
- May 7:** Work Session #7 (if needed)
- May 9:** School Board's Adopted FY 2020 Budget

17

FISCAL YEAR
2020

FEBRUARY 28, 2019

**SUPERINTENDENT'S PROPOSED BUDGET
BUDGET WORK SESSION # 1**



ARLINGTON
PUBLIC SCHOOLS
www.apsva.us