

FEBRUARY 22, 2018

# **SUPERINTENDENT'S PROPOSED BUDGET School Board Meeting**

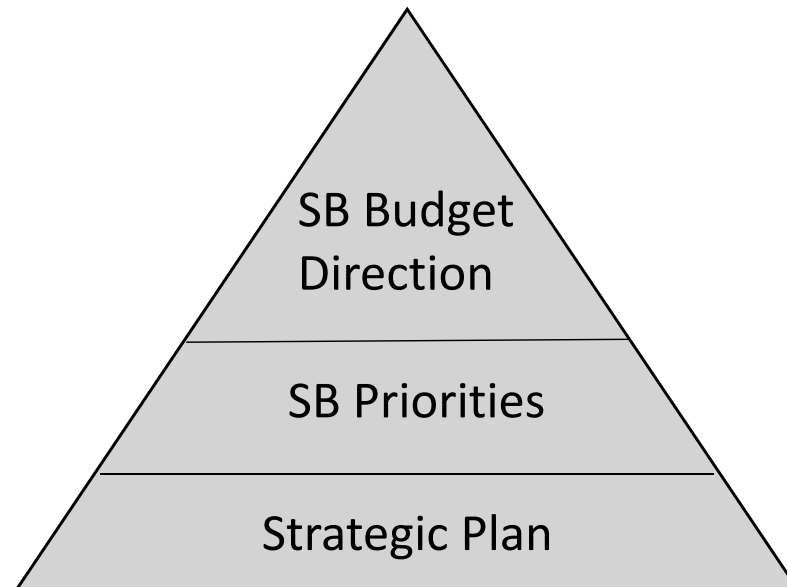
# Overview

- Budget Alignment
- School Board's Budget Direction
- Superintendent's Budget Priorities
- Proposed Budget
- Summary of Revenue and Expenditures
- FY 2019 Expenditures
- Reaching a Revenue Neutral Budget
- Looking Forward

# FY 2019 Budget Alignment

The FY 2019 Proposed budget is aligned with the:

- Strategic Plan
- School Board Priorities
- School Board's Budget Direction



# School Board's FY 2019 Budget Direction

- Provide funding for:
  - Increased enrollment
  - Employee compensation
  - If possible, initiatives begun in the FY 2017 and FY 2018 budgets
  - Instructional and administrative support
- Ensure economically sustainable
- Propose savings and efficiencies
- Use one-time funding
- Develop long-term strategies to reduce per-pupil spending across future budgets

# Superintendent's Budget Priorities

- 30,000 students by 2021
- Commitment to sustained excellence
- Continue to provide students with opportunities and choices
- Continue to develop infrastructure to support unprecedented growth
- Adjust service delivery models to realize savings



# Communications and Feedback

- APS Budget Forums
- Key stakeholder meetings
- School sounding board meetings
- Collaboration with Principals and Central Office staff
- [Budget.feedback@apsva.us](mailto:Budget.feedback@apsva.us)
- "Citizen's Guide to the Budget" book
- "Budget at a Glance" brochure

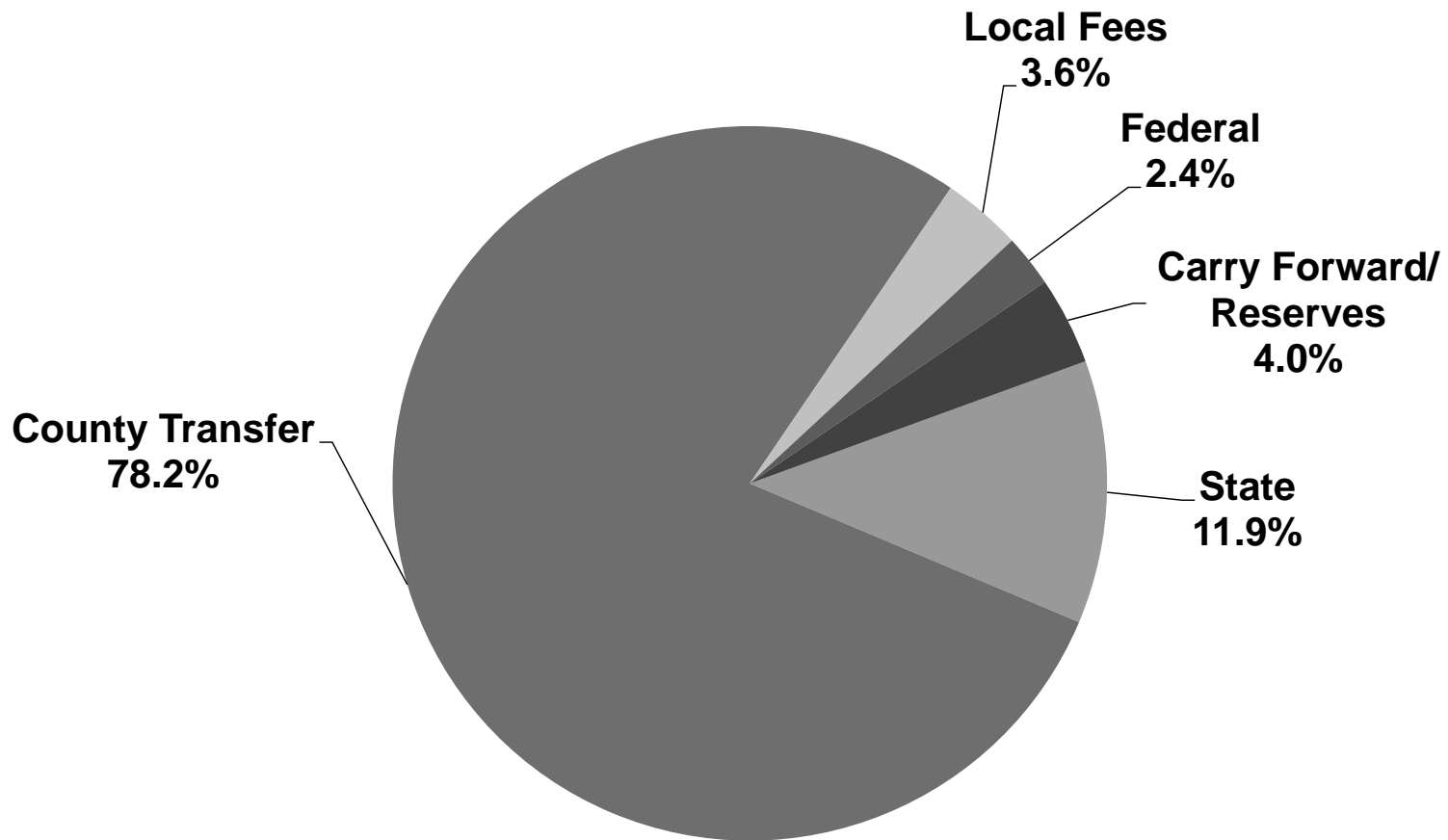
# Superintendent's FY 2019 Budget

**Total revenue neutral budget:  
\$636.7 million**



# Revenue Summary – All Funds

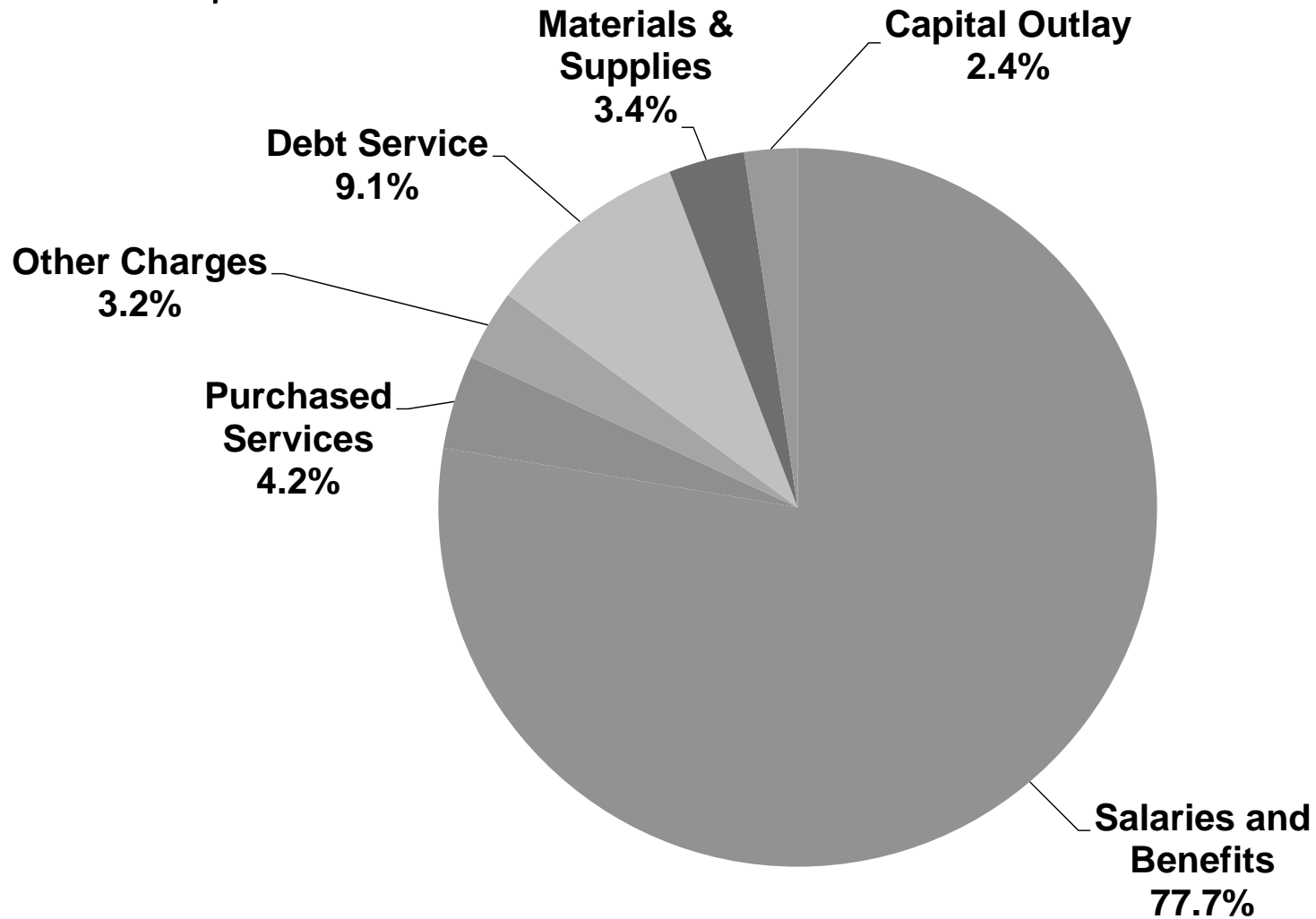
Total Revenue = \$636.7 M





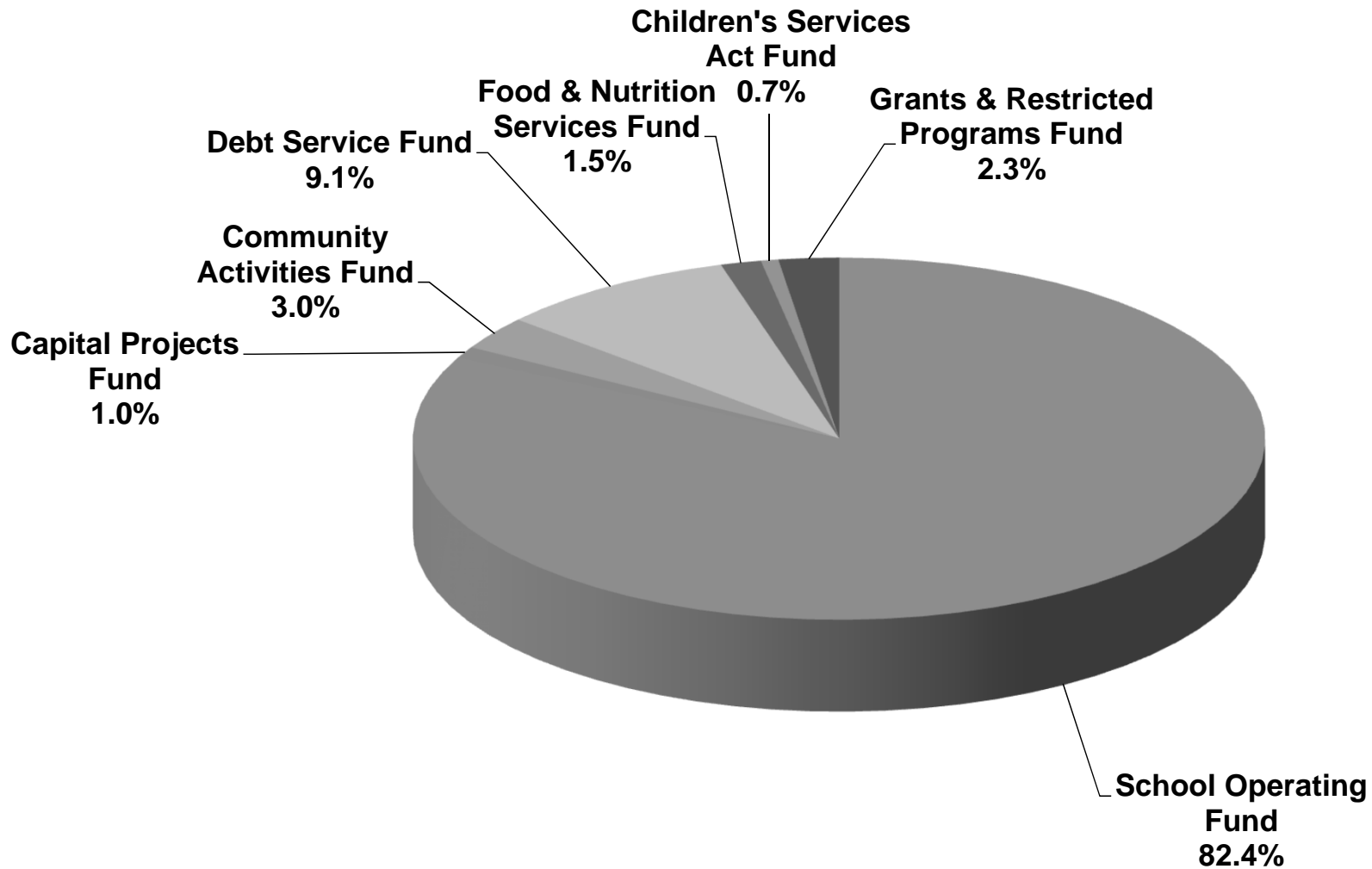
# Expenditure Summary – All Funds

Total Expenditures = \$636.7 M

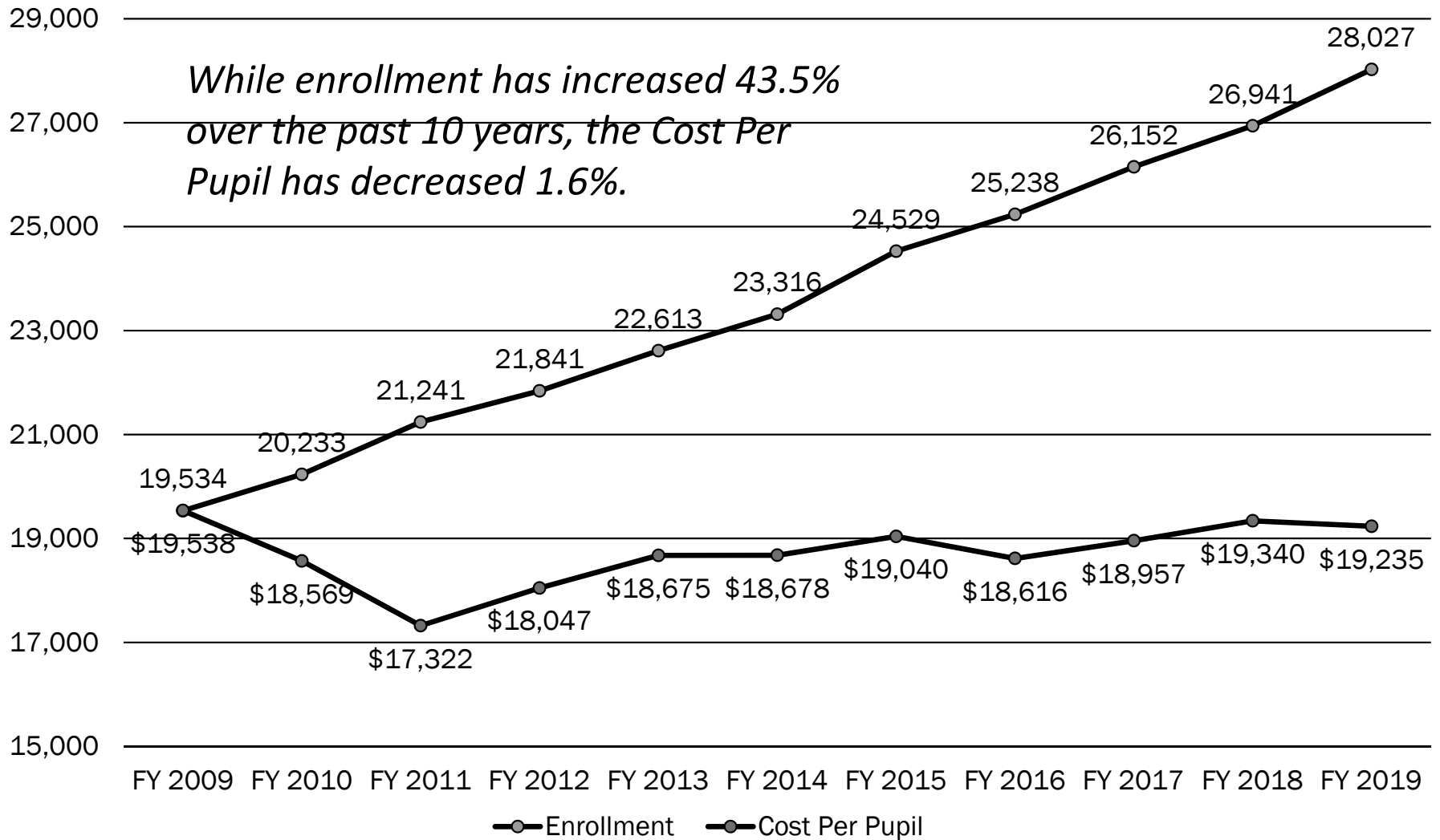


# Distribution of Funds

Total Expenditures = \$636.7 M



# Enrollment and Cost Per Pupil



# FY 2019 Expenditures

# FY 2019 Expenditures Investing in All Staff

	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Compensation		
Step Increase	\$9.7	n/a
Adjustment for under market positions	\$2.2	n/a



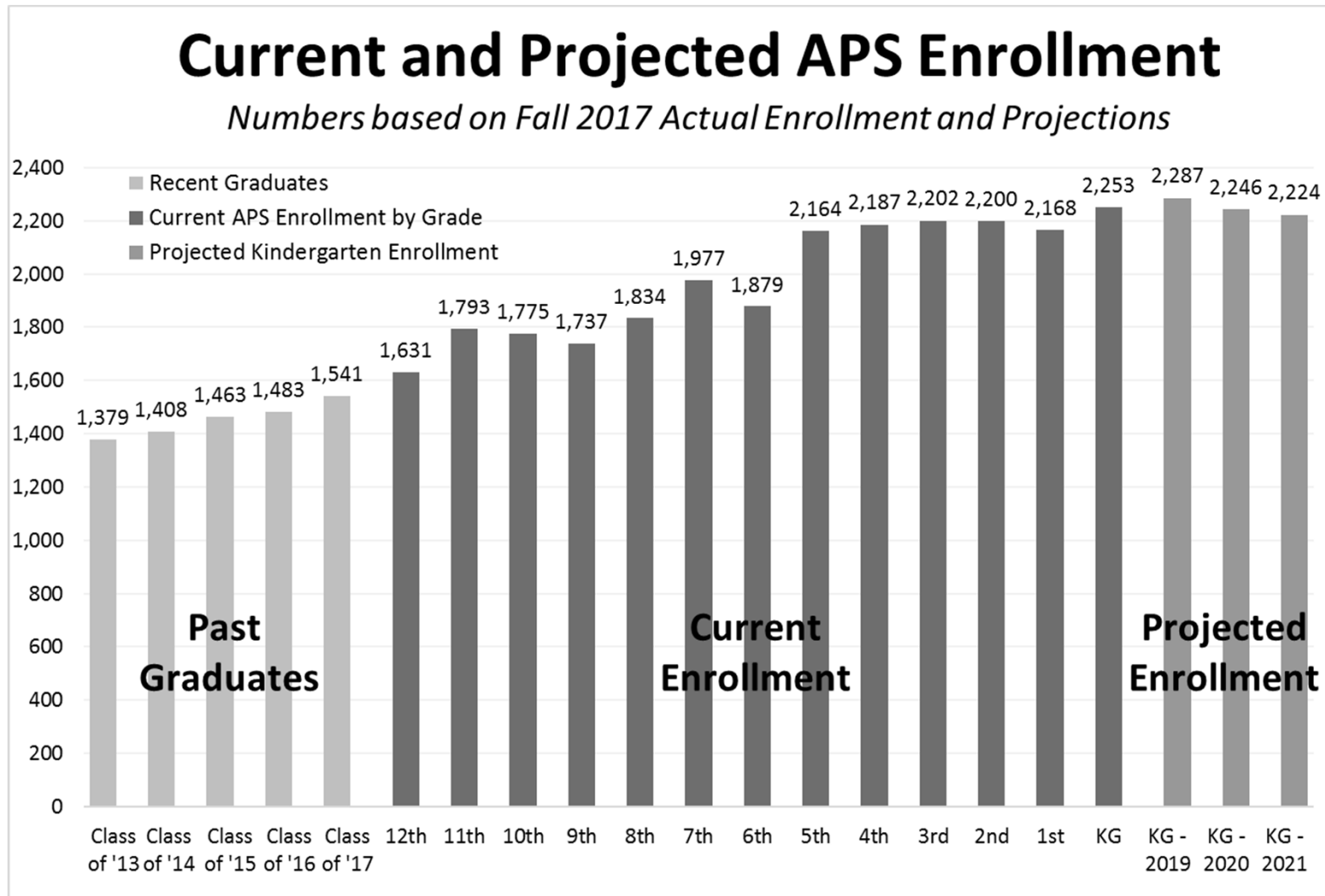
# FY 2019 Expenditures Providing Program Options

	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Arlington Tech		
Staffing, materials and supplies	\$1.94	20.57



# FY 2019 Expenditures

## Increasing Enrollment



# FY 2019 Expenditures Increasing Enrollment

	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Enrollment Growth		
Staffing, materials and supplies	\$4.09	37.00
Spring staffing contingency	0.80	
Relocatables, furnishings and technology	<u>0.94</u>	<u>n/a</u>
Total Enrollment Growth	\$5.82	37.00



# FY 2019 Expenditures

## Preparing for Fall 2019 and Beyond

	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Principal and Support Staff for New Schools	\$0.48	4.00
Start-up Costs (one-time costs)	\$2.17	n/a
Debt Service	\$8.84	n/a



# FY 2019 Expenditures Continuing Growth Initiatives\*

	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Student and Instructional Support - psychs/social workers; academic support	\$2.19	14.00
Bus Drivers and Attendants	\$0.33	7.00
Technicians in Information Services	\$0.19	2.00
Safety and Security Needs	\$0.27	n/a



*\*Initiatives begun in the FY17 and FY18 budgets.*

# FY 2019 Expenditures Supporting Growth

	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Student & Family Support	\$0.30	1.00
Business & Operations Support	\$0.69	4.00



# FY 2019 Expenditures

Funding enrollment growth, compensation, growth initiatives, and needed business and operations supports ***exceeds available revenue and requires we close a gap of \$16.5 million***

**FY 2019**

**Reaching a Revenue Neutral Budget**

# FY 2019 Budget Approach

- Collaboration
- Creative solutions
- Service delivery model changes
- Instructional program
- Sustainable future
- Competitive workforce

# Reaching a Revenue Neutral Budget Increased Revenue

## *Revenue/Use of Reserves*

	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Apple Buyback of Used Devices	\$1.00	n/a
Increased Aquatics Fees	0.06	n/a
Use one-time funds for Minor Construction/ Major Maintenance (MC/MM)	<u>5.40</u>	<u>n/a</u>
<b>Total</b>	<b>\$6.46</b>	<b>n/a</b>



# Reaching a Revenue Neutral Budget Reductions & Changes in Service Delivery

<i>Summary of Reductions &amp; Changes</i>	<u>Amount</u> (\$ in millions)	<u>Positions</u>
Changes in Planning Factors	4.77	57.90
Postpone Growth Initiatives	1.29	14.00
Teaching & Learning Changes	1.82	15.00
Professional Development	0.44	n/a
Employee Benefits	0.95	n/a
Other Reductions	<u>0.75</u>	<u>n/a</u>
<b>Total</b>	<b>\$10.02</b>	<b>86.90</b>



# Reaching a Revenue Neutral Budget

	<u>Amount</u> (\$ in millions)
FY19 Initial Revenue	\$630.2
FY19 Initial Expenditures	<u>\$646.6</u>
	<b>Shortfall</b> <b>\$(16.5)</b>
Additional Revenue/Use of Reserves	\$6.5
Expenditures Reductions/Service Changes	<u>\$10.0</u>
	<b>Shortfall</b> <b>\$0.0</b>
FY19 Proposed Revenue	\$636.7
FY19 Proposed Expenditures	\$636.7

*May not total due to rounding.*

# Looking Forward Sustainable Budget

- Budget study to look at Planning Factors
- Review Exemplary Projects
- Develop ways to save energy
- Find transportation efficiencies
- Device use study
- Increase collaboration with the County
- Examine Montessori program model
- Continue review of service models

# FY 2019 Budget Calendar

Feb 22: Superintendent's Proposed FY 2019 Budget
Feb 22: Work Session #1
Feb 27: Work Session #2 (with Employee Groups)
Mar 13: Work Session #3
Mar 15: Work Session #4 (with Advisory Groups)
Mar 22: Public Hearing on Superintendent's Proposed Budget
Apr 3: Work Session #5
Apr 5: School Board's Proposed FY 2019 Budget (Action)
Apr 6: School Board/County Board Joint Work Session
Apr 19: Public Hearing on School Board's Proposed Budget
Apr 24: Work Session #6, if needed
May 3: School Board's Adopted FY 2019 Budget

# Thank You!

- **Executive Leadership Team**
- **Principals**
- **Central Office Staff**
- **Advisory Groups**
- **Community Members**

# Budget Video

